

So what is the City working on in 2019? We get that question from time to time, so we wanted to share with you what we will be working on for the next year or so. Besides the daily routine of processing invoices, utility bills, ambulance bills, various permits, elections, cemetery matters, audits, various reports and other state and federal imposed requirements, as well as numerous questions on a wide range of topics. Besides these items, we try to get some things done that we hope will lead to a better City! Recently, the Council approved a list of goals that will be our focus during the next year. Here, in summary and in no particular priority, are what they are:

- 1. Continue to pursue development opportunities in the City related to projects currently under way (e.g. Pearl Beach, Iron Works, Lake Effect Builders, etc.) and specific projects where the City would like to see action (e.g. Omaha Street). This is a top priority of the Mayor as well.** There are several projects in the works and we would like to see them through. It is important to improve the tax base for the City and to have projects that will generate revenue for amenities that our citizens desire.
- 2. Have significant discussions with Ambulance Service and Personnel/Finance Committee to develop recommendations to maintain and sustain adequate staffing levels for the Ambulance Service. This was identified as a top priority in the budget for 2019.** Maintaining an adequate number of EMTs is a significant challenge, and we have to plan the best strategy moving forward with constant changes to requirements and funding mechanisms.
- 3. Finance, Bid, and Award contracts for the West End Boat Ramp Improvement Project and provide the construction oversight for the project.** We hope to be able to make an announcement on this project soon.
- 4. Continue to pursue marketing of the Bayfield Street Development Property with the hopes of selling it as soon as reasonably possible. This is a top priority of the Mayor as well.** This is known to many as the Brokedown Palace. We continue to discuss this property with interested parties in hopes of having an acceptable proposal presented.
- 5. Complete review of Treatment Plant capital needs and complete bid process for solar electrical system. Develop recommendation as to how to proceed based on the information obtained from both processes.** The overall goal is to be able to finance future upgrades and repairs at the plant while at the same time having a solar energy system financed by energy savings. The objective is to not increase sewer rates in this process.
- 6. Continue the implementation of the new zoning code which will require reconciliation with some other codes, a review of forms, fees, processes, records, and a renewed effort on code enforcement.** We continue to tinker and make adjustments as time allows to make the permitting process as easy as allowable.
- 7. Provide support to Park Committee initiatives and projects such as the ballfield/athletic field improvements, dog park, and walking trail policies.** The new

Parks Committee needs some degree of support to help implement projects that they are working on.

- 8. Complete all budgeted projects for 2019 (with emphasis on City Hall windows and doors), and prepare budget for 2020 with a more detailed capital plan particularly in Public Works including an updated vision for operations and priorities for staff. Planning needs to take place with capital expenditures in relation to debt that will be retired over the next several years.** When the snow melts, we will start thinking about 2020, and what we will want to do along with getting done what we said we would in 2019.

This is not everything that we will be working on, but it is a listing of the major projects known at this time. Let us know what you think. Follow along the next couple months and see how we do.